



**ACHIEVING
ONE GOAL
AT A TIME.**



WATERFORD
COUNTRY
SCHOOL *Inc.*

FROM OUR LEADERS

We are pleased to share with our many friends and supporters the news and accomplishments of Waterford Country School contained in this annual report. We have had many experiences during the past year involving great joy for those associated with the school, and also some times of sadness. In all of this, it is the loving concern, encouragement and support of the “Waterford Country School Family” and our Circle of Friends that are the keys to our success. That is so appropriate, for those are the very elements that enable the children, youth and families we serve to also find happiness and success.

As we were in the early stages of preparation of this report, we were greatly saddened by the death of one of our most ardent supporters, and hardest workers, Gary Saunders. Gary was a vital and enthusiastic member of our family and literally grew up on our campus. Gary, a member of our Founding Family, lived in what is now known as “Rita’s House” with his mother Rita Saunders, who was director of our camp programs. The outpouring of love and appreciation for Gary and sympathy for wife Lorri and daughter Casey, continues, and many have pledged to become involved with WCS as a lasting tribute to his dedication.



We continue the transformation of all WCS programs as we implement the exciting new CARE model (Children And Residential Experiences). We are the largest, most complex agency working with Cornell University to develop this cutting edge evidence-based therapeutic model. This effort has gained national recognition for Waterford Country School and our staff.

“Gary was a vital and enthusiastic member of our family and literally grew up on our campus. Gary, a member of our Founding Family, lived in what is now known as “Rita’s House” with his mother Rita Saunders, who was director of our camp programs.”

We trust that you are enjoying reading this unique Annual Report. The feedback to last year’s new format was excellent. We thank our friends at Miranda Creative for coming up with the design, which won an American Graphic Design Award for their creativity.

Despite hard economic times and cutbacks, Waterford Country School is able to carry on and meet increasing needs of children and families for intensive therapeutic and support services, only because of you, our Circle of Friends. We are grateful for your support in this very important mission.

Sincerely,

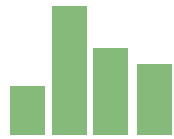
A handwritten signature in black ink that reads "David B. Moorehead".

David B. Moorehead,
Executive Director

A handwritten signature in black ink that reads "Robert P. Anderson Jr.".

Robert P. Anderson Jr.,
Chairman, Board of Trustees

Visit waterfordcountryschool.org
for more information.



FINANCIALS

WCS EXPENSES BY COST CENTER

(1,415,309)	Administrative
(2,077,431)	Emergency Shelters
(3,354,696)	Residential Treatment
(1,490,512)	Group Homes
(2,460,117)	Safe Homes
(3,185,722)	Education
(2,240,179)	Foster Care and Community Services
Total: \$16,273,966	
	2009-10' Fiscal Year

WCS REVENUE & OTHER SUPPORT COMPARISONS

	2010	2009
Program Services	\$15,558,879	\$15,393,212
Bonding Grants	0	176,000
Fundraising & Contributions	179,426	160,540
Gains/(Losses) on Investments	(190,682)	(286,685)
Interest/Dividends	44,426	80,384
Miscellaneous	43,766	51,837
Totals	\$16,017,179	\$15,575,288

Waterford Country School receives program funding from the Connecticut Department of Children and Families (DCF) and tuition from local school districts of children and youth placed in our various educational programs.

Financial information is from the certified audit completed by Seward and Monde, CPA and reflects the time period of July 1, 2009 through June 30, 2010

WCS STATEMENT OF FINANCIAL POSITION LIABILITIES AND NET ASSETS

	2010	2009
Liabilities:		
Accounts payable	195,092	174,762
Accrued expenses	1,289,456	1,242,576
Deferred revenue	65,085	50,322
Notes payable	98,164	62,754
Mortgages payable	3,253,528	3,384,222
Total	\$4,901,325	\$4,914,636
Net Assets:		
Unrestricted	\$4,020,370	\$4,161,522
Temporarily restricted	634,944	700,579
Permanently restricted	20,905	20,905
Total	\$4,676,219	\$4,883,006
Total	\$9,577,544	\$9,797,642

WCS STATEMENT OF FINANCIAL POSITION ASSETS

	2010	2009
Cash & Equivalents	\$623,515	\$587,489
Investments	1,844,509	1,649,740
Accounts receivable, net of allowance for doubtful account of \$19,009 in 2010 and 2009	904,104	888,387
Inventory, at cost	5,079	1,807
Other assets	54,076	161,727
Property, plant and equipment, net of accumulated depreciation	6,146,261	6,508,492
Totals	\$9,577,544	\$9,797,642

WCS PROGRAM SERVICE DAYS

	2010	2009
Residential Treatment	12,188	12,820
Average daily population	33.39	35.12
Education Program	10,291	10,199
Average daily population	55.62	55.12
Foster Care Program	19,333	18,820
Average daily population	52.96	51.56
Emergency Shelter Program	6,232	6,384
Average daily population	17.07	17.49
Safe Homes	8,043	8,487
Average daily population	22.03	24.07
Group Homes	3,659	3,758
Average daily population	10.02	10.29

OFFICERS:

Robert P. Anderson, Jr.	Chairman
Raymond B. Johnson, MD	First Vice Chairman
Kathleen F. Jacques	Second Vice Chairman
Kenneth P. Levy	Treasurer
Emily C. Schacht	Secretary

ADMINISTRATIVE LEADERSHIP:

David B. Moorehead	Executive Director
William Martin	Assistant Executive Director
Sheryl Girouard	Director of Administration
Julianna Velazquez	Director of Development and Community Support
Sharon Butcher	Director of Education
Andrea Grosskurth	Group Home Program Director
Anna Kemper	Residential Treatment Program Director
Christopher Lacey	Foster Care Program Director
Rachael Magnani - Bailow	Food Service Coordinator
Rick McPherson	Experiential Education Program Director
Matt Menghi	Emergency Shelter Program Director
Lynn Morey	Executive Assistant
Robert Paolino	Safe Homes Program Director
Pamela Smith	Technology Coordinator
Patricia Staunton	Business Manager
Susan Sullivan, RN	Medical Program Director
Lee Toulouse	Director of Buildings and Grounds
Kelly Walker	Norwich Group Home Program Coordinator

CLINICAL LEADERSHIP:

Bassam Awwa, MD	Psychiatrist
Gisela Lee, MD	Pediatrician
David London, MD	Psychiatrist
Gene Schulze, PhD	Clinical Psychologist

TRUSTEES:

Robert P. Anderson, Jr, Attorney • Noank
 Beth M. Camassar, Community Advocate • New London
 Susan Gula, Community Advocate • Niantic
 Claudia Highbaugh, Dean of Religious & Spiritual Life, New London
 Kathleen F. Jacques, Accountant/Businesswoman • Waterford
 Raymond B. Johnson, MD, Physician/Pfizer Researcher (Retired) • Noank
 Gerald U. Levine, Insurance Broker • Bloomfield
 Kenneth P. Levy, Corporate Procurement Manager • Tolland
 Christine Murtha, Mohegan Tribal Member • Norwich
 Eileen P. Olynciw, Real Estate Broker • Waterford
 Theodore Olynciw, Engineer – Developer • Waterford
 Gary W. Saunders, Pilot – Salesman • Waterford (Deceased 1/27/2011)
 Emily C. Schacht, RN (Retired)/Disabilities Advocate • Quaker Hill
 Andrea L. Stillman, State Senator/Businesswoman • Waterford
 Leslie Suarez, Business Owner/Personal Trainer • Waterford
 Eunice M. Waller, Educator (Retired) • New London
 Frederick Witherall, PhD, Pfizer Scientist (Retired) • East Lyme
 Mark Wolman, Builder – Developer • New London

Licensed by the Connecticut Department of Children and Families for:

- Residential Treatment
- Temporary Shelter
- Safe Homes
- Child Placing Agency - Foster Care
- Group Homes
- Mental Health Clinic

Approved by the Connecticut Department of Education for:

- Special Education Program

A Member Agency of:

- The Child Welfare League of America
- The Connecticut Association of Nonprofits
- The Connecticut Association of Private

Special Education Facilities

- The Children's League of Connecticut

Accredited by:

- The Council on Accreditation for Children and Family Services (COA)



WATERFORD COUNTRY SCHOOL

residential and community programs supporting children and families

78 Hunts Brook Road • PO Box 408 • Quaker Hill, CT 06375

P: (860) 442-9454 • F: (860) 442-2228

info@waterfordcs.org

OUR MISSION:

Waterford Country School is dedicated to doing whatever it takes to enrich the lives of children and strengthen families through specialized programs, resources and community services.

VISIT OUR WEBSITES:

www.waterfordcountryschool.org

www.ottograhamgym.org

www.wcsfostercare.org

OUR LOCATIONS:

Main Campus: 78 Hunts Brook Rd, Quaker Hill, CT

Norwich Office: 2 Clinic Drive, Norwich, CT

Norwich Group Home: Norwich, CT

Therapeutic Group Home: Montville, CT

Waterford Safe Home: Quaker Hill, CT

Windham Safe Home: North Windham, CT

THE TIME IS NOW.

CREATING REALITY
AT WATERFORD COUNTRY SCHOOL...




THE TIME IS NOW!

Now is the time you can help turn our dream into a reality and commit to the Otto Graham Gymnasium and Activity Center Campaign. This important capital project is ready to launch and we need you! We ask that you invest in strengthening the spirit, mind and bodies of our youth, all while honoring a dream and advancing an organization that truly makes a difference. Over a number of years, Waterford Country School has been securing funding for a new gymnasium and activity center that honors Otto Graham, one of the NFL's greatest quarterbacks with the Cleveland Browns, coach of the Coast Guard Academy football team, and supporter of Waterford Country School. We recently received approval for \$900,000 grant through the State of Connecticut Bonding process. We are counting on you to help us reach our goals. Your commitment will assist us in realizing our long awaited dream of a bright new facility where our students can flourish and the community can gather.

CREATING REALITY...

The Otto Graham Gymnasium and Activity Center will be a 14,500 square foot facility containing a full-size basketball court capable of being divided into two sections for multiple activities. It will contain an exercise / physical education classroom, offices, bathrooms, shower facilities and equipment storage space. "This has certainly been a long-standing dream, not just for the school, but also for the Grahams," said David Moorehead, Executive Director of Waterford Country School. "We have been making due with a recreation facility which is a converted dairy barn. The new gymnasium and activity center will be a hub of campus activities from morning to night, seven days a week, being shared by the School's recreation programs, health and physical education, as well as the community."

www.ottograhamgym.org



*Pictured (Front):
The proposed plan of the
Otto Graham Gymnasium
and Activity Center*

COMMITTEE MEMBERS:

Carrie Arteaga	Christine Murtha
Beth Camassar	Karen Neeley
Sonny Chok	Ted Olynciw
Raymond Johnson	Kyle Osolin
Sharon Gideon	Robert Paolino
Susan Gula	Gary Saunders
Kenneth Levy	Lumina Shumbo
William Martin	Kate Stephenson
María Miranda	Leslie Suarez
David Moorehead	Fred Witherell



2010 SUCCESS:

Sponsorships: \$39,640

Ticket Sales: \$8,005

Auction: \$32,265

Fund A Need: \$8,365

Total: \$88,275

Expenses: \$35,234.78

Event Net: \$53,042.22

Proceeds from Kabaret for Kids benefit the Otto Graham Gymnasium and Activity Center Capital Building Project, WCS Endowment Fund, General Program Support and Transportation Assistance for Families of WCS Residents (Fund-A-Need Appeal)



SAVE THE DATE!
SATURDAY, OCTOBER 15TH, 2011

CHARITABLE GIVING

LEADERSHIP CIRCLE

\$10,000 OR MORE

Chester W. Kitchings Foundation
Reliable Hockey

DIRECTOR'S CIRCLE

\$5,000 - \$9,999

Donald & Rose Werner

PATRON'S CIRCLE

\$2,500 - \$4,999

Dominion

PARTNER'S CIRCLE

\$1,000 - \$2,499

Electric Boat Management Association
Filomena's Cafe
Stephen & Joann Flynn
Genzyme
Lou & Terry Spetrino
The Groton Business to Business Group
The Wireless Zone Foundation for Giving, Inc.
Willard & Gail Welch

COMMUNITY CIRCLE

\$500-\$999

Bikers Against Child Abuse (BACA)
Charter Oak Federal Credit Union
James & Patricia Doran
Gus Services, Inc.
Jerry & Roz Levine
Robert Mushinsky
Randall Realtors, GMAC
James & Carole Shores
St. Michael Church
The Gap
Mary & Robert Weller

MENTOR'S CIRCLE

\$250 - \$499

Chip & Mary Anderson
Raymond & Arlene Johnson

Kenneth & Carol Ryall
SFC Charitable Foundation, Inc.
Staffing Source, Inc.
Bill & Barbara Tufts
Venice Restaurant, Inc.
Cynthia & George Willauer
Fred & Marilyn Witherell
Mark & Julie Wolman

FRIEND'S CIRCLE

\$35 - \$249

American Federation of Musicians
American Legion Auxiliary - Unit 128
Anonymous
Jeanne Antonino
Carl & Sharon Astor
Robert & Melinda Audet
Tom & Nancy Barnhart
James & Ginny Beall
Nathan & Patricia Belcher
Peter & Kathleen Bergeron
Rosemary Bess
Barry & Phyllis Bienstock
David Bishop
Peter & Ana Brusie
David & Nancy Burnett
Jeffrey & Jane Burns
Jason & Tracy Camassar
Beth & Garon Camassar
Richard Campbell
Cecelia R. O'Brien Real Estate
Central Baptist Church Women's League
Donna Chapman
Sam & Elsie Childs
Hugh Christie
Robert & Arline Cleary
Cecile Cohen
David & Eileen Courville
Bruce & Ellen Cummings
Ted & Stephanie Cyr
Nancy Darrow
Deer Brook Development Corporation
Frank & Charlene Denton
Joelle DeQuattro

Daniel & Paula Devine
Stephen & Kathleen Doherty
William Donovan
David Eder
Peter & Noelene Eldridge
Bruce & Sheila Elliott
David & Carole Enfield
John & Marcia Ferretti
Gerald & Carol Finkelman
Frederic Franzius
Jack & Chip Frost
David & Marilyn Garside
Peter & Kristin Georgetti
Beverly Graham
Eunice Greenberg
Greentree Manor
Marianne Grube
Susan & Michael Gula
Sameer & Juliette Hassan
David & Dorothy Hecht
Richard & Linda Hedden
Emily Higgins
Laurie Hinchev
William & Jennifer Hodshon, Jr.
Horace W. Porter School
Richard & Martha Hosp
John & Debra Hughes
Astrea Hupfel
Brook Jason
Nelson & Dorothea Johnson
Sean Kane
John Kashanski
Rolf & Mariana Kasper
Gerald Kercher
Barbara Kniss
Kenneth Koe
Hildred Lasser
Matt & Alison Lee
Robert & Karen-Nicole Leming
Kenneth & Joanne Levy
Elizabeth Long
Marianne Longacre
Rose Longo
Demetrios & Mary Louziotis
Raymond & Elaine Mather
McCarthy Heating Oil Service, Inc.
Curtis & Jennifer McCracken
James McHugh
Robert & Roberta McLaughlin
Thomas & Nancy McLoughlin
Arthur Mencarelli
Stanley & Valerie Michalski
Charles & Kathleen Milikin
Emily Miller
Ron & Marcia Miller
Mark & Marilyn Moffett
MOMS Club of New London & Waterford
John & Rita Moore
Drs. Earl & Margaret Mummert
John & Karen Neilan
New England Conference of Musicians
Noank Baptist Church
Charles & Marie Noyes
Jerry Olson & Vivian Stanley
Ivan & Naomi Otterness
Gary Patterson

David & Christine Pelissier
Rambabu & Lakshmi Perumalla
Richard & Janne Petersen
William & Barbara Pieniadz
Edward & Ronna Pollard
David & Deborah Rabon
H. Douglas & Lorraine Randall
Randall Realtors-Waterford
Alan Richardson
Marilynn Rinek
Grant & Betsy Ritter
Pom & Marcia Robinson
Jean Rogers
Anthony Salafia
Gary & Lorri Saunders
Richard & Marie Schauster
John & Angeline Spagnoletti
Jim & Sherry Stidfole
Andrea & Howard Stillman
Stonington Veterinary Hospital
Harriet Strain
Leslie & Tony Suarez
Martin Sullivan
Warren & Karen Swanson
Sean Sweeney
Robert & Elaine Tavarozzi
Elmer Taylor
Gordon & Patricia Thomson
Bill & Shirley Titus
Teresa Torres
Barry & Judy Toth
J. Robert & Jean Tuneski
United Way of Southeastern CT
Linda Wallace
Eunice Waller
James & Nancy Wasniewski
Thomas Wetmore
Kristen Widham
Stanley & Barbara Wilson
Marty & Pat Wood
Charles & Susan Wyand
Denise Zevetchin

**CONTRIBUTIONS OF
MATERIALS AND
SERVICES**

Andrea Adelman
Seymour & Linda Adelman
Roger & Nancy Ager
Kevin Aguiar
Roy Amaral
Carrie Arteaga
Shawn Bahr
David Bishop
Beth Bohara
Bombadier Learjet Inc.
Monique Brandle
Beth & Garon Camassar
Suzanne Cattanach
ChelseaGroton Bank
Connecticut Light and Power Company
Connecticut MG Club
James Cormier
Crescent Point
Sally Crusan, lia sophia Advisor
Jim Culbertson

State of Connecticut Department of
Children and Families
Robin Dezjot
Eastern Connecticut Ballet
Eastern Connecticut Cardiology Group
Electric Boat Management Association
Lloyd & Patricia Franklin
David & Jennifer Galloway
Betty Gilmore
Barry Grant
Great Neck Elementary School
Green Survival Gardens
Dina Greene
Groton Lodge of Elks #2163
Susan & Michael Gula
Paul & Jean Gustafson
William & Judith Gustin
Leigh Hagar
Mary Hamilton
Horace W. Porter School
Hot Topic
Patrick & Margret Hughes
Harlan & Joyce Hyde
Pam Johnson
John Kashanski
Wanda Kearse
Tony & Ann Keller
L&M Home Medical
Chad LaPlante
Lawrence & Memorial Hospital
Daniel & Eileen LeRoy
Kenneth & Joanne Levy
Frank Lotti
Dr. Jack & Janet McCready
Patrick & Kate McDonald
Christine Mercado
Louis & Christine Mercuri
MOMS Club of New London & Waterford
Montville Polish Club
David & Joanne Moorehead
Janice Morgenstein
Christine & Phil Murtha
Maureen Noblet
Northeast Utilities/CL&P
Norwich Municipal Ice Rink
Old Lyme Grange
April Olsen
Our Lady of Perpetual Help
Project Oceanology
Margaret Randall
Randall Realtors, GMAC-Charlestown RI
Reliable Hockey
Frances Rosado
Jeremiah Ross
Karen Sande
Robert & Teresa Schacht
Sears, North Windham
Vern Shabarekh
James Sherrard
Solomon Schecter Academy
Christopher & Tracy Spohn
St. Vincent DePaul Society
Andy & Pat Staunton
Mark Strollo
Leslie & Tony Suarez
The Wireless Zone Employees

Toys for Tots
United Methodist Church, New London
United Methodist Church, Gales Ferry
Erin Van Dam
Domenic & Anne Venditti
Josh Vinoski
Visual Changes Skincare International, Inc.
Renee Vogt
Billie Ward
Pat Windsor
Fred & Marilyn Witherell

OTTO GRAHAM GYMNASIUM & ACTIVITY CENTER DONATIONS

AETNA Foundation
Birdies for Charity
Beth & Garon Camassar
Richard & Holly Frederick
Kenneth & Joanne Levy
Matthew & Jill Menghi
David & Joanne Moorehead
Christine & Phil Murtha
Andrea & Howard Stillman
Eunice Waller
Mark & Julie Wolman

MEMORIAL AND HONORARY GIFTS

In memory of Elsie Bates
Gabrielle Aldrich

In memory of Sydney Levy
Beth & Garon Camassar
Kenneth & Joanne Levy
Joel & Nancy Schulman

In memory of Harold & Rose Slosberg
Jerry & Roz Levine

In honor of Lori Blinderman
Harry & Katherine Leiser

In honor of Ally & Sofita Folino
Patrick & Kathleen Doherty

In honor of Ken & Joanne Levy
Newbury Investment Partners

In honor of Bill Martin
Bill & Shirley Titus

In honor of Rick McPherson
Arlean McPherson

In honor of The Dalton Family
Pam LaFaille

**In honor of Jon Peck, Tina Andrews-Peck,
Donna & George Henault,
Tracy & George Kleinpell**
Naomi Peck

We are truly grateful for every gift to Waterford Country School. This report reflects gifts received between January 1, 2010 and December 31, 2010. We have carefully reviewed all of the names that appear but errors or omissions may occasionally occur. If your name is listed incorrectly or omitted, we would like to know. Please accept our apologies and contact us at (860) 442-9454 ext. 105.

FROM OUR LEADERS

We are pleased to share with our many friends and supporters the news and accomplishments of Waterford Country School contained in this annual report. We have had many experiences during the past year involving great joy for those associated with the school, and also some times of sadness. In all of this, it is the loving concern, encouragement and support of the "Waterford Country School Family" and our Circle of Friends that are the keys to our success. That is so appropriate, for those are the very elements that enable the children, youth and families we serve to also find happiness and success.

As we were in the early stages of preparation of this report, we were greatly saddened by the death of one of our most ardent supporters, and hardest workers, Gary Saunders. Gary was a vital and enthusiastic member of our family and literally grew up on our campus. Gary, a member of our Founding Family, lived in what is now known as "Rita's House" with his mother Rita Saunders, who was director of our camp programs. The outpouring of love and appreciation for Gary and sympathy for wife Lorri and daughter Casey, continues, and many have pledged to become involved with WCS as a lasting tribute to his dedication.

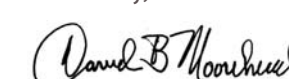
We continue the transformation of all WCS programs as we implement the exciting new CARE model (Children And Residential Experiences). We are the largest, most complex agency working with Cornell University to develop this cutting edge evidence-based therapeutic model. This effort has gained national recognition for Waterford Country School and our staff.

"Gary was a vital and enthusiastic member of our family and literally grew up on our campus. Gary, a member of our Founding Family, lived in what is now known as "Rita's House" with his mother Rita Saunders, who was director of our camp programs."

We trust that you are enjoying reading this unique Annual Report. The feedback to last year's new format was excellent. We thank our friends at Miranda Creative for coming up with the design, which won an American Graphic Design Award for their creativity.

Despite hard economic times and cutbacks, Waterford Country School is able to carry on and meet increasing needs of children and families for intensive therapeutic and support services, only because of you, our Circle of Friends. We are grateful for your support in this very important mission.

Sincerely,



David B. Moorehead,
Executive Director



Robert P. Anderson Jr,
Chairman, Board of Trustees

Visit waterfordcountryschool.org
for more information.

FINANCIALS

WCS EXPENSES BY COST CENTER

(1,415,309)	Administrative
(2,077,431)	Emergency Shelters
(3,354,696)	Residential Treatment
(1,490,512)	Group Homes
(2,460,117)	Safe Homes
(3,185,722)	Education
(2,240,179)	Foster Care and Community Services

Total: \$16,273,966

2009-10* Fiscal Year

WCS REVENUE & OTHER SUPPORT COMPARISONS

	2010	2009
Program Services	\$15,558,879	\$15,393,212
Bonding Grants	0	176,000
Fundraising & Contributions	179,426	160,540
Gains/(Losses) on Investments	(190,682)	(286,685)
Interest/Dividends	44,426	80,384
Miscellaneous	43,766	51,837
Totals	\$16,017,179	\$15,575,288

Waterford Country School receives program funding from the Connecticut Department of Children and Families (DCF) and tuition from local school districts of children and youth placed in our various educational programs.

Financial information is from the certified audit completed by Seward and Monde, CPA and reflects the time period of July 1, 2009 through June 30, 2010

WCS STATEMENT OF FINANCIAL POSITION LIABILITIES AND NET ASSETS

	2010	2009
Liabilities:		
Accounts payable	195,092	174,762
Accrued expenses	1,289,456	1,242,576
Deferred revenue	65,085	50,322
Notes payable	98,164	62,754
Mortgages payable	3,253,528	3,384,222
Total	\$4,901,325	\$4,914,636
Net Assets:		
Unrestricted	\$4,020,370	\$4,161,522
Temporarily restricted	634,944	700,579
Permanently restricted	20,905	20,905
Total	\$4,676,219	\$4,883,006
Total	\$9,577,544	\$9,797,642

WCS STATEMENT OF FINANCIAL POSITION ASSETS

	2010	2009
Cash & Equivalents	\$623,515	\$587,489
Investments	1,844,509	1,649,740
Accounts receivable, net of allowance for doubtful account of \$19,009 in 2010 and 2009	904,104	888,387
Inventory, at cost	5,079	1,807
Other assets	54,076	161,727
Property, plant and equipment, net of accumulated depreciation	6,146,261	6,508,492
Totals	\$9,577,544	\$9,797,642

WCS PROGRAM SERVICE DAYS

	2010	2009
Residential Treatment	12,188	12,820
Average daily population	33.39	35.12
Education Program	10,291	10,199
Average daily population	55.62	55.12
Foster Care Program	19,333	18,820
Average daily population	52.96	51.56
Emergency Shelter Program	6,232	6,384
Average daily population	17.07	17.49
Safe Homes	8,043	8,487
Average daily population	22.03	24.07
Group Homes	3,659	3,758
Average daily population	10.02	10.29

2009-2010

OFFICERS:

Robert P. Anderson, Jr.	Chairman
Raymond B. Johnson, MD	First Vice Chairman
Kathleen F. Jacques	Second Vice Chairman
Kenneth P. Levy	Treasurer
Emily C. Schacht	Secretary

ADMINISTRATIVE LEADERSHIP:

David B. Moorehead	Executive Director
William Martin	Assistant Executive Director
Sheryl Girouard	Director of Administration
Julianna Velazquez	Director of Development and Community Support
Sharon Butcher	Director of Education
Andrea Grosskurth	Group Home Program Director
Anna Kemper	Residential Treatment Program Director
Christopher Lacey	Foster Care Program Director
Rachael Magnani - Bailow	Food Service Coordinator
Rick McPherson	Experiential Education Program Director
Matt Menghi	Emergency Shelter Program Director
Lynn Morey	Executive Assistant
Robert Paolino	Safe Homes Program Director
Pamela Smith	Technology Coordinator
Patricia Staunton	Business Manager
Susan Sullivan, RN	Medical Program Director
Lee Toulouse	Director of Buildings and Grounds
Kelly Walker	Norwich Group Home Program Coordinator

CLINICAL LEADERSHIP:

Bassam Awwa, MD	Psychiatrist
Gisela Lee, MD	Pediatrician
David London, MD	Psychiatrist
Gene Schulze, PhD	Clinical Psychologist

TRUSTEES:

Robert P. Anderson, Jr, Attorney • Noank
 Beth M. Camassar, Community Advocate • New London
 Susan Gula, Community Advocate • Niantic
 Claudia Highbaugh, Dean of Religious & Spiritual Life, New London
 Kathleen F. Jacques, Accountant/Businesswoman • Waterford
 Raymond B. Johnson, MD, Physician/Pfizer Researcher (Retired) • Noank
 Gerald U. Levine, Insurance Broker • Bloomfield
 Kenneth P. Levy, Corporate Procurement Manager • Tolland
 Christine Murtha, Mohegan Tribal Member • Norwich
 Eileen P. Olynciw, Real Estate Broker • Waterford
 Theodore Olynciw, Engineer - Developer • Waterford
 Gary W. Saunders, Pilot - Salesman • Waterford (Deceased 1/27/2011)
 Emily C. Schacht, RN (Retired)/Disabilities Advocate • Quaker Hill
 Andrea L. Stillman, State Senator/Businesswoman • Waterford
 Leslie Suarez, Business Owner/Personal Trainer • Waterford
 Eunice M. Waller, Educator (Retired) • New London
 Frederick Witherall, PhD, Pfizer Scientist (Retired) • East Lyme
 Mark Wolman, Builder - Developer • New London

Licensed by the Connecticut Department of Children and Families for:

- Residential Treatment
- Temporary Shelter
- Safe Homes
- Child Placing Agency - Foster Care
- Group Homes
- Mental Health Clinic

Approved by the Connecticut Department of Education for:

- Special Education Program

A Member Agency of:

- The Child Welfare League of America
- The Connecticut Association of Nonprofits
- The Connecticut Association of Private

Special Education Facilities

- The Children's League of Connecticut

Accredited by:

- The Council on Accreditation for Children and Family Services (COA)



WATERFORD COUNTRY SCHOOL

residential and community programs supporting children and families

78 Hunts Brook Road • PO Box 408 • Quaker Hill, CT 06375

P: (860) 442-9454 • F: (860) 442-2228

info@waterfordcs.org

OUR MISSION:

Waterford Country School is dedicated to doing whatever it takes to enrich the lives of children and strengthen families through specialized programs, resources and community services.

VISIT OUR WEBSITES:

www.waterfordcountryschool.org
www.ottograhamcym.org
www.wcsfostercare.org

OUR LOCATIONS:

Main Campus: 78 Hunts Brook Rd, Quaker Hill, CT
 Norwich Office: 2 Clinic Drive, Norwich, CT
 Norwich Group Home: Norwich, CT
 Therapeutic Group Home: Montville, CT
 Waterford Safe Home: Quaker Hill, CT
 Windham Safe Home: North Windham, CT

Design By:  MIRANDA CREATIVE

THE TIME IS NOW.

CREATING REALITY AT WATERFORD COUNTRY SCHOOL...

